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Ask for: Andrew Tait  
Date: 29 April 2022

Dear Member

**GOVERNANCE AND AUDIT COMMITTEE - WEDNESDAY, 27 APRIL 2022**

I am now able to enclose the following report for the Wednesday, 27 April 2022 meeting of the Governance and Audit Committee, that was missing the its presentation when the agenda was printed.

**Agenda Item No**

5 **Annual Governance Statement (Pages 1 - 8)**

Yours sincerely

A handwritten signature in black ink, appearing to read 'B. Watts', is written over a faint, illegible printed name.

Benjamin Watts  
General Counsel

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# Governance Update Governance and Audit Committee

27<sup>th</sup> April 2022

# Identified Actions

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Delegations

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Governance Review

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Review of Decision Making Processes

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Audit Activity on Governance

---

Survey Activity

---

Information Governance Activity

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KCC Values

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Tracking Governance Activity

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Decision Making Deep Dive

# Delegations



Advice



Informal Feedback



Review

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County Council Paper December 2021

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Strategic Statement

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Code of Corporate Governance

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Informal Governance/IMGs

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Financial Regulations

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CMT Governance Updates



Governance  
Review

# Review of Decision Making Process

Review of "As  
Is" Processes

Automation  
Opportunities

Tracking  
Decision  
Making

Advice "Stops"

Equality,  
Diversity and  
Inclusion Pre  
FED

Alignment with  
Budget

Governance  
Strategy

# Identified Actions

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Delegations

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Governance Review

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Audit Activity on Governance

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Survey Activity

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Information Governance Activity

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KCC Values

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Tracking Governance Activity

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Decision Making Deep Dive



- ▶ Selection and Member Services Paper
- ▶ 114 Executive Key Decisions taken in 2021 calendar year
- ▶ 49% taken prior to the election
- ▶ 3 were successfully called in
- ▶ 17 did not go to a Cabinet Committee (of which 8 were non-urgent)
- ▶ Types of Decision
  - ▶ Commissioning – 44 (38.5%)
  - ▶ Disposal – 7 (6.1%)
  - ▶ Enabling – 24 (21%)
  - ▶ Enforcement – 1 (0.8%)
  - ▶ Grants – 21 (18.4%)
  - ▶ IAA (Inter Authority Agreement) – 2 (1.7%)
  - ▶ New Burden – 1 (0.8%)
  - ▶ Plan – 9 (7.8%)
  - ▶ Policy – 17 (14.9%)
- ▶ Of the 97 that went to a Cabinet Committee, the distribution was as follows:
  - ▶ Adult Social Care – 8 (8.2%)
  - ▶ CYPE – 35 (36%)
  - ▶ Environment and Transport – 33 (34%)
  - ▶ Growth and Economic Development – 5 (5.1%)
  - ▶ Health Reform and Public Health – 1 (1%)
  - ▶ Policy and Resources – 11 (11.3%)
  - ▶ Property Sub Committee to Policy and Resources – 4 (4.1%)

# Decision Making Deep Dive

# AGS Updates Forward View

- ▶ AGS 2020/21 – Future Reports
- ▶ AGS 2021/22 – Draft and Final Reports
- ▶ Member Briefings and Training?